## Syllabus

1. Program	1. Program information		
1.1. Institution	ACADEMY OF ECONOMIC STUDIES		
1.2. Faculty	Business Administration in Foreign Languages		
1.3. Departments Department of Business Administration in foreign languages (UNESC chair)			
1.4. Field of study	Business Administration		
1.5. Cycle studies	Master Studies		
1.6. Education type	Full-time		
1.7. Program study	Digital Business and Innovation		
1.8. Language study	English		
1.9. Academic year	2021-2022		

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#### 2. Course information

4	2. Course mormation								
2.1. Name	Bı	Business Innovation Techniques							
2.2. Code									
2.3. Years of	2	2.4.	1	2.5.	Exam	2.6.	0	2.7. No. of	6
studies		Semester		Assessment		Course	(Mandatory)	ECTS	
				type		type			
2.8.	Prof. Univ. dr. Carmen Păunescu – carmen.paunescu@fabiz.ase.ro								
Instructors									

#### 3. Total estimated time

S (S)         2.0           3.3. Total hours from curriculum         42.00 of which           C (C)         14.0           S (S)         28.0	<b>5.</b> Total estimated time			
	3.1. Number of weeks	14.00		
S (S)         2.0           3.3. Total hours from curriculum         42.00 of which           C (C)         14.0           S (S)         28.0	3.2. Number of hours per week	3.00	of which	
3.3. Total hours from curriculum         42.00 of which           C (C)         14.0           S (S)         28.0			C (C)	1.00
C (C) 14.0 S (S) 28.0			S (S)	2.00
S (S) 28.0	3.3. Total hours from curriculum	42.00	of which	
			C (C)	14.00
3.4. Total hours of study per semester (ECTS*25) 150.00			S (S)	28.00
	3.4. Total hours of study per semester (ECTS*25)	150.00		
3.5. Total hours of individual 108.00	3.5. Total hours of individual	108.00		
Time distribution for individual study	Time distribution for individual study			
Study the textbook, course support, bibliography and notes 40.00	Study the textbook, course support, bibliography and notes	40.00		
Further reading in the library, on the online platforms and field 40.00	Further reading in the library, on the online platforms and field	40.00		
Preparing seminars, labs, homework, portfolios and essays 20.00	Preparing seminars, labs, homework, portfolios and essays	20.00		
Tutoring 3.00	Tutoring	3.00		
Examinations 4.00	Examinations	4.00	]	
Other activities 1.00	Other activities	1.00	]	

### 4. Prerequisites

4.1. About curriculum	- Strategic Management
	- Consumer Behavior

	- Change management	
4.2. About skills	- Evaluating current business models and developing new processes, products,	
	strategies.	
	- Using adequate methods for problem solving, finding solutions concerning	
	business models.	

	5. Requirements
for C(C)	The lectures will be sustained in room equipped with teaching multimedia and connected to
	internet.
for S(S)	The lectures will be sustained in room equipped with teaching multimedia and connected to
	internet.

#### 6. Skills covered

Professionals	C2	Critical constructive research, generation, projection and					
		implementation of business ideas and processes, within the context of					
		ousiness digitalization.					
	C3	C3 Development, knowledge and implementation of strategies and					
		techniques of communication and cooperation for the team withi					
		projects in the field of information technology					
	C6	Development of innovation skills and innovative use of information					
		technology in the application of specific methods, techniques and tools					
		for business administration					

#### 7. Course objective

7.1. General objective	The course aims to develop among students the knowledge and skills	
	necessary in order to identify areas where innovation will have the greatest	
	impact, unlock their creativity and increase the flow of ideas, create and test	
	prototypes and improve them.	
7.2. Specific objectives	- Observe the common barriers to innovation and learn to overcome them	
	- Capacity development for a culture that fosters innovation	
	- Capacity to choose innovative solutions with the greatest potential value	

8.1.	. C(C)	Teaching methods	Recommendations
1	Why innovate?	<ul> <li>Why innovate?</li> <li>- lectures and student involvement in lectures with questions, comments, examples;</li> <li>- interactive presentations, debates, simulations, mini-case studies;</li> </ul>	
2	Idea generation- lectures and student involvement in lectures with questions, comments, examples; - interactive presentations, debates, simulations, mini-case studies;		
3	Empathise and validate	<ul> <li>lectures and student involvement in lectures with questions, comments, examples;</li> <li>interactive presentations, debates, simulations, mini-case studies;</li> </ul>	

#### 8. Course contents

4	Decitive even (* )	Instance and student installer ( 1 ) (1)	
4	Building a creative team	- lectures and student involvement in lectures with	
		questions, comments, examples;	
		- interactive presentations, debates, simulations,	
~		mini-case studies;	
5	Experiment planning and	- lectures and student involvement in lectures with	
	prototyping	questions, comments, examples;	
		- interactive presentations, debates, simulations,	
-	•	mini-case studies;	
6	Lean management	- lectures and student involvement in lectures with	
	methodologies	questions, comments, examples;	
		- interactive presentations, debates, simulations,	
_	~	mini-case studies;	
7	Scrum framework	- lectures and student involvement in lectures with	
		questions, comments, examples;	
		- interactive presentations, debates, simulations,	
2		mini-case studies;	
8	Test driven development	- lectures and student involvement in lectures with	
	and Agile	questions, comments, examples;	
		- interactive presentations, debates, simulations,	
0	~	mini-case studies;	
9	Design thinking	- lectures and student involvement in lectures with	
		questions, comments, examples;	
		- interactive presentations, debates, simulations,	
10	~	mini-case studies;	
10	Creating a commercial	- lectures and student involvement in lectures with	
	proposition	questions, comments, examples;	
		- interactive presentations, debates, simulations,	
	~	mini-case studies;	
11	Business model innovation	- lectures and student involvement in lectures with	
		questions, comments, examples;	
		- interactive presentations, debates, simulations,	
1.0		mini-case studies;	
12	Embedding innovation	- lectures and student involvement in lectures with	
		questions, comments, examples;	
		- interactive presentations, debates, simulations,	
10	<b>N N N N</b>	mini-case studies;	
13	Digital leadership	- lectures and student involvement in lectures with	
		questions, comments, examples;	
		- interactive presentations, debates, simulations,	
		mini-case studies;	
14	Digital trends and	- lectures and student involvement in lectures with	
	innovation	questions, comments, examples;	
		- interactive presentations, debates, simulations,	
		mini-case studies;	

#### Bibliography:

1. Ramanujam, M., Tacke, G., Monetizing Innovation: How Smart Companies Design the Product Around the Price, John Wiley & Sons, Inc., Hoboken, New Jersey, 2016

2. Humble, J., Molesky, J., Oreilly, B., Lean Enterprise: How High Performance Organizations Innovate at Scale, O'Reilly Media, Inc., 2015

- 3. Keeley, L., Walters, H., Pikkel, R., Quinn, B., Ten Types of Innovation: The Discipline of Building Breakthroughs, John Wiley & Sons, Inc., Hoboken, New Jersey, 2013
- 4. Christensen, C.,M., Dyer, J., Gregersen, H., The innovator's DNA: Mastering the Five Skills of Disruptive Innovators, Harvard Business Review press, 2011
- 5. Kelley, T., Littman, J., The ten faces of innovation., Profile Books Ltd, 2006
- 6. Drucker, P., F., Innovation and entrepreneurship, Harper & Row, Publishers, Inc., 1985

8.2	S(S)	Teaching methods	Recommendations
1	Why innovate? – debates and a	- overall seminar presentation;	
	case study	- first student interaction	
		- seminar requirement presentation;	
		- presentation of evaluation system at the	
		seminar;	
		- exercises for the financial objectives of	
		an organization	
2	Idea generation (Case study and	- discussing various case studies and	
	examples)	specific exercises	
		- student involvement in preparing and	
		discussing case studies and the related	
2		exercises;	
3	Empathise and validate (Case study	- discussing various case studies and	
	and simulation)	specific exercises	
		- student involvement in preparing and	
		discussing case studies and the related	
4	Building a creative team (Case	exercises; - discussing various case studies and	
4	study and exercises)	specific exercises	
	study and exercises)	- student involvement in preparing and	
		discussing case studies and the related	
		exercises;	
5	Experiment planning and	- discussing various case studies and	
_	prototyping (Case study, exercise)	specific exercises	
		- student involvement in preparing and	
		discussing case studies and the related	
		exercises;	
6	Lean management methodologies	- discussing various case studies and	
	(Case study)	specific exercises	
		- student involvement in preparing and	
		discussing case studies and the related	
		exercises;	
7	Scrum framework (Case study and	- discussing various case studies and	
	exercise)	specific exercises	
		- student involvement in preparing and	
		discussing case studies and the related	
0		exercises;	
8	Test driven development and Agile	- discussing various case studies and	
	(Case study)	specific exercises	
		- student involvement in preparing and	

			1
		discussing case studies and the related	
		exercises;	
9	Design thinking (Case study -	- discussing various case studies and	
	examples)	specific exercises	
		- student involvement in preparing and	
		discussing case studies and the related	
		exercises;	
10	Creating a commercial proposition	- discussing various case studies and	
	(Case study)	specific exercises	
		- student involvement in preparing and	
		discussing case studies and the related	
		exercises;	
11	Business model innovation (Case	- discussing various case studies and	
	study and exercise)	specific exercises	
	- /	- student involvement in preparing and	
		discussing case studies and the related	
		exercises;	
12	Embedding innovation (Case study	- discussing various case studies and	
	and good practices)	specific exercises	
		- student involvement in preparing and	
		discussing case studies and the related	
		exercises;	
13	Digital leadership (Case study and	- discussing various case studies and	
	discussions)	specific exercises	
	· · · · · · · · · · · · · · · · · · ·	- student involvement in preparing and	
		discussing case studies and the related	
		exercises;	
14	Digital trends and innovation (Case	- discussing various case studies and	
· ·	study)	specific exercises	
		- student involvement in preparing and	
		discussing case studies and the related	
		exercises	
		- final conclusions for the seminar	
		- grades communication to each student	
		- grades explanations, if requested	
		Studes explanations, it requested	
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#### Bibliography:

- 1. Ramanujam, M., Tacke, G., Monetizing Innovation: How Smart Companies Design the Product Around the Price, John Wiley & Sons, Inc., Hoboken, New Jersey, 2016
- 2. Humble, J., Molesky, J., Oreilly, B., Lean Enterprise: How High Performance Organizations Innovate at Scale, O'Reilly Media, Inc., 2015
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- 6. Drucker, P., F., Innovation and entrepreneurship, Harper & Row, Publishers, Inc., 1985

# **1.** Course contents corroboration with the demands of epistemic community representatives, professional associations and representative employers

The course content was correlated with local business requirements and International during various professional meetings and debates where the Lecturer took part Lecturer.

2. Assessment			
Activity	Assessment criteria	Assessment methods	Percentage in
			the final
			grade
10.1. S(S)	Progressive assessment	Active participation,	50.00
		simulations, case	
		studies	
10.2. Final assessment	Summative assessment	Exam	50.00
10.3. Grading scale	Whole notes 1-10		
10.4. Minimum performance standard	Obtaining minimum 50 points		

Completion date, 20.11.2019

Instructors,